The Hallowed Halls

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Current Scholarship and Action

National Task Force on Anchor Institutions

Publications
Conferences
Best Practice Exchange

Anchor Institutions Urban Land Institute
Northeast Megaregion
12 states + DC

142 county area
(Contiguous Core Based Statistical Areas)

Two Parts
Urban Core
Support Zone

Anchor Institutions  Urban Land Institute  June 25, 2013
Northeast Megaregion

Today:
- $2.6 trillion (20%) U.S. GDP
- 52.3 million (17%) U.S. population
- 60,000 sq. mi. (2%) U.S. land area

Tomorrow (2050):
- $7 trillion GDP
- 70 million population
Northeast Megaregion

Employment:

Highest Location Quotient: Education and Health Services

Anchor Institutions  Urban Land Institute
Eds and Meds: Judging Impact

Direct
Payments in Lieu of Taxes (PILOT)
Regular taxes on Profit Making Activities

Indirect
Payroll
Purchases
Capital Expenditures

Other
“Import” capital: research, tuitions/service, payments, donations
University - Medical Center Employment

2010
One million jobs
$100 billion operating budgets
Knowledge workers

2010
62,000 faculty

Average salary
$85,000
Universities and outside funding

2010
Total $28 billion
MIT $1.2 billion
Students

1.5 million overall

Important clusters

Five major cities
  Boston
  New York
  Philadelphia
  Baltimore
  Washington

73% aggregated operating budgets
59% outside funding
65% employees
49% students
Boston, Baltimore, Washington DC

<table>
<thead>
<tr>
<th>City</th>
<th>Population</th>
<th>Area (sq. mi)</th>
<th># Eds and Meds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Boston</td>
<td>627,000</td>
<td>48</td>
<td>29</td>
</tr>
<tr>
<td>Baltimore</td>
<td>620,000</td>
<td>81</td>
<td>13</td>
</tr>
<tr>
<td>Washington</td>
<td>619,000</td>
<td>68</td>
<td>16</td>
</tr>
</tbody>
</table>
Anchor Development Patterns

Specialized District

Embedded Neighborhood

Downtown

Large Scale Conversion

Quasi-Suburban

Regional Knowledge Corridor
Specialized District
Embedded Neighborhood
Large Scale Conversion

Institutional Master Plan Notification Form

HARVARD UNIVERSITY'S CAMPUS IN ALLSTON

Anchor Institutions  Urban Land Institute
Quasi-Suburban

Anchor Institutions  Urban Land Institute
Knowledge Corridor

Introduction to the Knowledge Corridor Passenger Rail Project
FRA Award and Next Steps

March 23, 2010

Anchor Institutions   Urban Land Institute
NYU Expansion Plan

City Planning actions:
Zoning, street closings, park designation